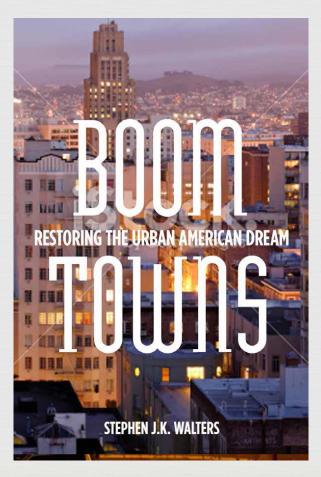
Columbia's Tax Modernization Committee



Remarks by

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Three things

- - 1. What's the problem with Columbia's economy?
 - 2. What are the consequences of *in*action?
 - **3**. What's to be done?



1. What's the problem?

- "I don't have a problem! I own a \$250,000 house...
- My property tax bill in (e.g.) RSD1 is just **\$1,873**

My tax bill in RSD1 is \$7,288
That's 2.92% of market value – or 4X the owner-occupied property, and over 2X the national average
So, I'm looking elsewhere"

1 (cont.). What's the problem?

R This disparity is a by-product of (i) Act 388, which exempts owner-occupied property from school operating millage and (ii) higher assessment rate imposed on rental and business property **R** But other jurisdictions are subject to the same constraints, and investors in rental or business properties will seek them out

So expect investment in rental and business property to flow where it is treated more kindly:

\$250,000 property in:	Тах	Discount
Columbia RSD2	\$8,886	0.00%
Columbia RSD1	\$7,288	-17.98%
West Columbia	\$6,186	-30.38%
Rock Hill	\$5,859	-34.06%
Greenville	\$5,339	-39.92%
Charleston	\$3,810	-57.12%

2. The consequences of inaction

Reduced job opportunities

CS Less supply of rental property, higher rents

🛯 More poverty

CS Reduced amenity value

∞ "Bedroom communities" can be pretty dull!

2 (cont.). The consequences of inaction

Reventually, even the owners of lightly-taxed residential property will notice something's wrong

- Cost Reduced job opps, lower amenity levels & earnings reduce demand for residential property in the non-competitive area
- Less business / rental investment shrinks the tax base that pays for schools, leading to diminished school quality, further reducing demand

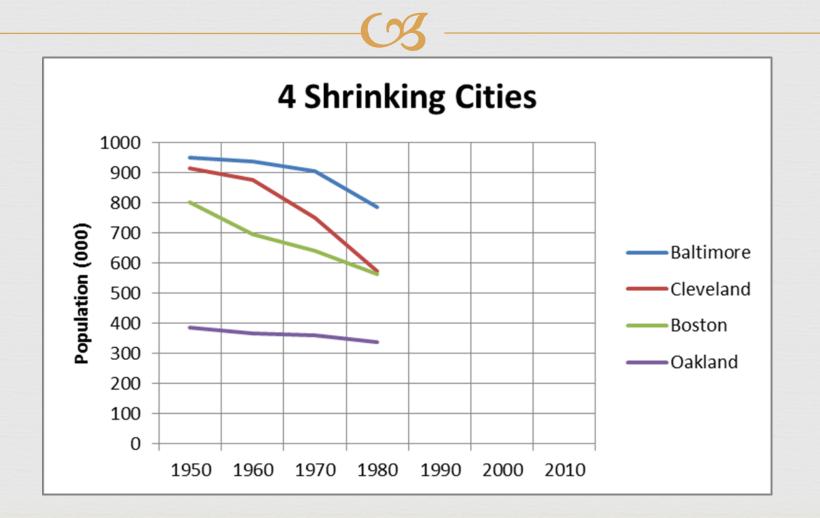
A lot of local gov't costs are fixed (e.g., pensions, street maintenance), and a shrinking population of taxpayers increases the cost/taxpayer – which can lead to a vicious cycle that in some cases has pushed cities to bankruptcy

3. What's to be done?

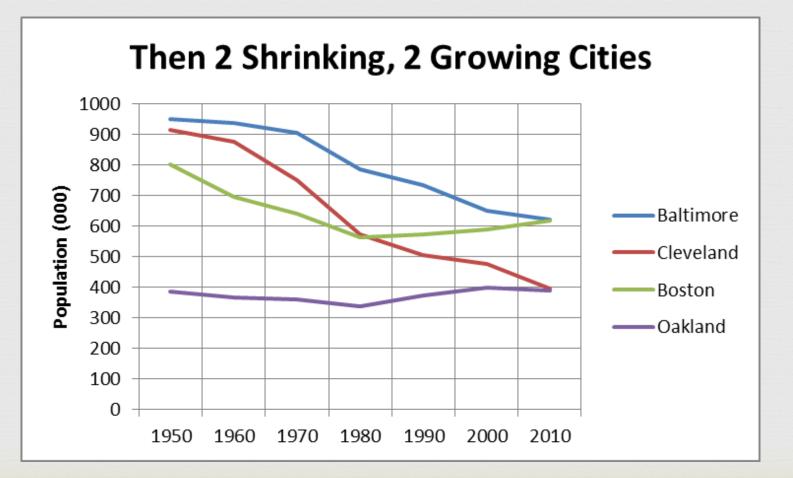
CR *Tax competitiveness is a necessary condition* if a city is to have a sound economy that provides opportunities for all its citizens to flourish

- CR There's simply no choice about this; trying to play "Robin Hood" at the local level simply does not work in the long run
 - In 40+ years of studying urban tax policy, I've never found a city with a property tax rate that is non-competitive relative to its rivals / neighbors that has been economically healthy
- Recoming tax-competitive *fuels dynamic growth* of the tax base and it can be done *without doing violence to municipal services or spending*

An aside: A tale of four cities



Aside (cont.): Be competitive, or decline

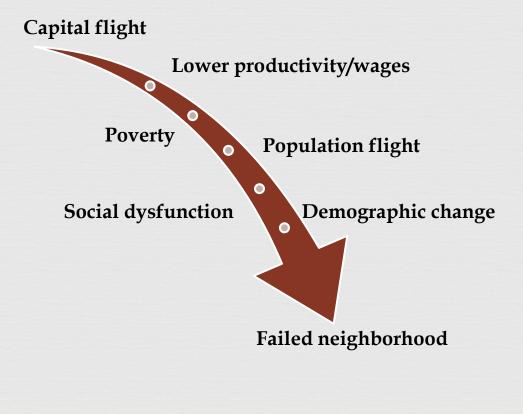


3 (cont.). What's to be done?

Build a financial bridge before you have to cross the river

- Adopt a competitive tax rate a.s.a.p., but deliver that rate over a transition period
 - Investors will "get it on the ground floor" on the credible implementation of the competitive rate;
 - ☑ Dynamic growth in several tax bases (property, sales, etc.) will begin, and receipts over a pre-set growth rate can be set aside in escrow ("lock box") to pay for lower effective rates as they arrive

In sum: Do nothing, and risk decline



"Decaying cities, declining economies, and mounting social troubles travel together. The combination is not coincidental."

Jane Jacobs



Or get competitive, and transform



"[A] metropolitan economy, if it is working well, is constantly transforming many poor people into middle-class people, many illiterates into skilled (or even educated) people, many greenhorns into competent citizens. ...Cities do not lure the middle class – they create it."

Jane Jacobs