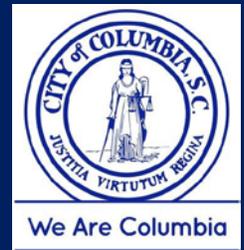


CITY OF COLUMBIA
FY 2016/2017
BUDGET PUBLIC HEARING
(revised)

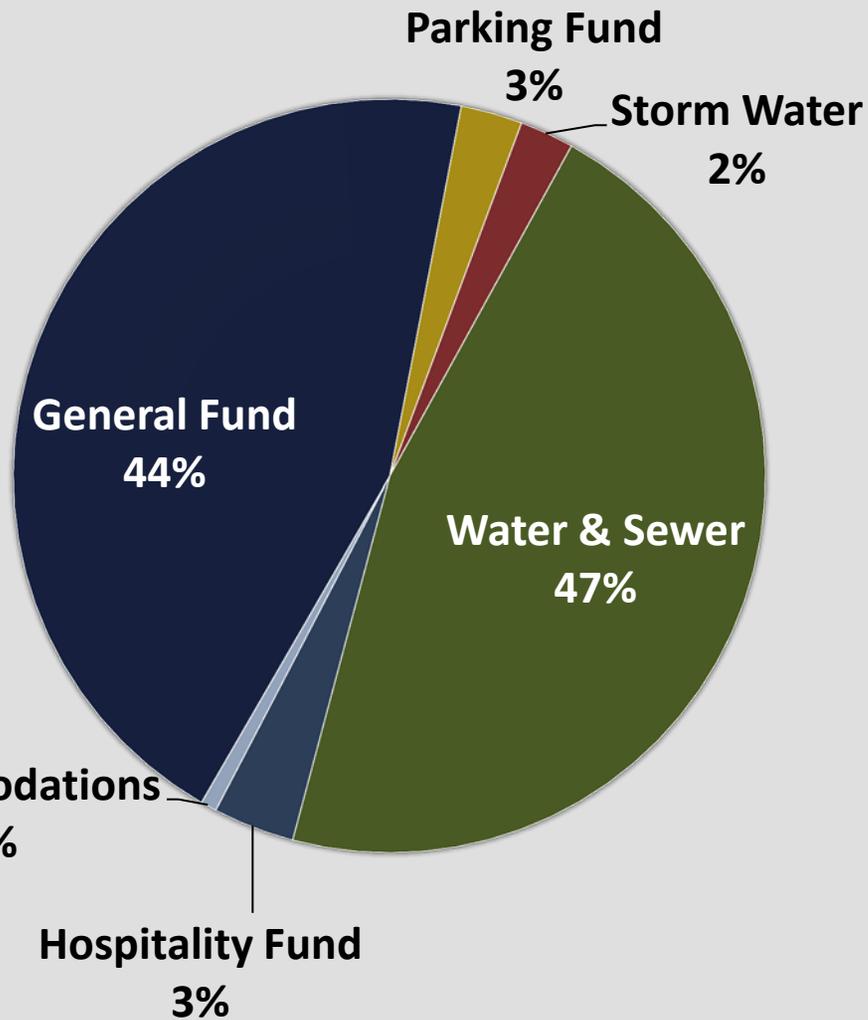
June 21, 2016



We Are Columbia



FY 2016-2017 PROPOSED OPERATING BUDGET



■ General Fund	\$138,800,368
■ Parking Fund	\$8,221,505
■ Storm Water	\$7,235,000
■ Water & Sewer	\$143,215,000
■ Hospitality Fund	\$10,839,000
■ Accommodations	\$2,135,302

FY2016-2017 BUDGET PRIORITIES

- 1. Investments in public safety and neighborhood improvement initiatives.**
- 2. Address infrastructure needs.**
- 3. Restore the competitiveness of the city's compensation plan.**

FY 2016 / 2017 GENERAL FUND

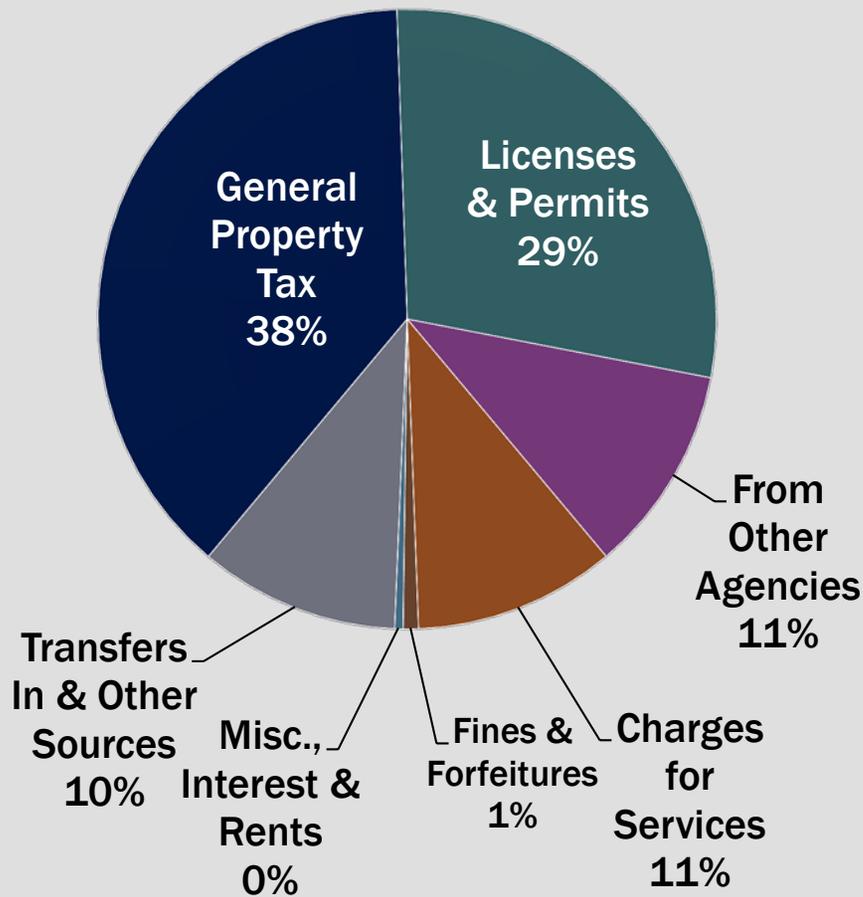
- General Fund Proposed Budget - \$138,800,368
 - Increase of \$8,072,368 or 5.8%.
- No property tax mileage or other rate increases

- Budget increase impacted primarily by:
 - Increase in health care (citywide impact)
 - Year 2 of Compensation & Classification Study Implementation (citywide)
 - Capital Replacement Program reflects largest increase
 - New & Expanded Programs

- Maintains service levels for most programs

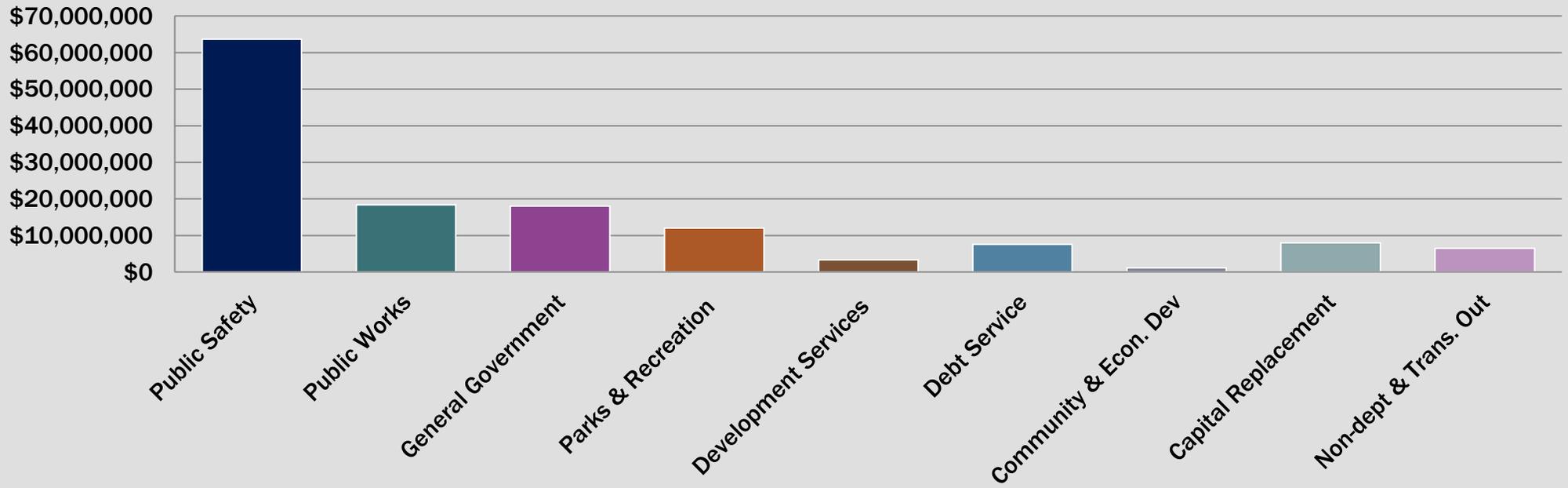
FY 16/17 GENERAL FUND REVENUE

\$138,800,368



- Net total increase of \$8,072,810; 5.8%
- Revenues total \$124,275,368 - increase of \$7,188,415; 5.8%
 - Property Taxes, Business License & Permit fees are 67% of the General Fund revenues
 - No property tax millage increase or other rate increases
 - Growth in revenue projections based on assessments in property tax values; growth in business license collections and franchise fee collections
- Transfers In & Other Financing Sources total \$14,525,000 - increase of \$884,395; 6.1%
 - Eliminated Public Safety Transfer from Water & Sewer Fund
 - Transfers In total \$3,025,000, represents 2% of total budget.
 - Other Financing Sources \$11,500,00, represents 8% of total budget.

FY 16/17 GENERAL FUND EXPENDITURES



Expenditure Type	FY 15/16 Budget	FY 16/17 Budget	% Change
Public Safety	\$61,695,304	\$63,644,467	3.1%
Public Works	\$18,078,099	\$18,416,743	1.8%
General Government	\$17,445,680	\$18,075,180	3.5%
Parks & Recreation	\$11,148,765	\$12,008,575	7.2%
Development Services	\$3,337,127	\$3,381,638	1.3%
Debt Service	\$6,577,973	\$7,617,306	13.6%
Community & Econ. Dev	\$1,115,742	\$1,177,319	5.2%
Capital Replacement	\$5,000,000	\$8,000,000	37.5%
Non-dept & Transfers Out	\$6,328,868	\$6,479,140	2.3%
Total	\$130,727,558	\$138,800,368	5.8%

FY 16/17 GENERAL FUND NEW AND EXPANDED PROGRAMS

■ Residential & Commercial Code Enforcement

- Focus on proactive code enforcement
- Enforcement of the recently adopted Rental Property Ordinance
- Continuation of the Neighborhood Improvement Initiative Plan
- Police Department – Code Enforcement budget includes four (4) new positions, associated equipment and supplies, in the amount of \$350,000

■ Shift Operations of City's Animal Shelter to No Kill

- Recommendations of Blue Ribbon Committee
- Expanding the City's adoption and foster programs
- Adding a trap-neuter-release program for stray cats
- Goal to reduce the number of animals captured and increasing the live release rate
- Public Works – Animal Shelter budget includes the addition of five (5) new positions that will be gradually phased in over the FY 16/17 budget cycle, associated equipment and additional operating expenses in the amount of \$150,000 for the first year.

■ Greenview Family Aquatic Center.

- Re-Opening of Greenview Family Aquatic Center.
- New facility features a competition sized pool with lap lanes, water slide, splash pad, picnic area, and rebuilt bathhouses.
- The Parks & Recreation budget includes an additional \$200,000 for 21 part time lifeguards, plus operating costs such as pool chemicals, electricity and other supplies.

FY 16/17 GENERAL FUND NEW AND EXPANDED PROGRAMS

■ 5th Circuit Public Defender Funding.

- \$100,000 for the 5th Circuit Public Defender
- In 2015 SC Legislature required that municipalities allocate funds for Public Defender office

■ Back-Office Operations

- Expanded use of fleet fuel cards for Police Department and broader use of purchasing cards by City departments.
- Additional reporting needs and reconciliation requirements to better ensure accountability
- Finance – Account division budget includes addition of 1 Accounting Tech

■ Façade Improvement Program

- Office of Business Opportunities budget includes \$100,000 for continuation of the Façade Improvement Program with a focus on the Two Notch Road corridor
- 80/20 match for a forgivable loan program that provides funding for improvements along commercial corridor for exterior renovations that are visible from the public right of way.

FY16/17 GENERAL CAPITAL PROJECTS & CAPITAL REPLACEMENT PROGRAM

■ General Capital Projects.

- Reallocate funding from existing projects and use of fund balance to complete various construction projects of City facilities and replacement of safety equipment upgrades
- Capital projects help to improve and enhance facilities and/or provide additional amenities to citizens and provide the equipment needed by first responders to safely carry out their duties.

Project	Approved Funding	FY 16/17 Re-Allocation	Total Funding
Hampton Park – New Building	\$427,374	\$350,000	\$777,374
Southeast Park – Bathrooms (<i>project scaled to move forward with addition of bathrooms</i>)	\$492,000	0	\$492,000
Finlay Park Playground equipment	\$0	\$150,000	\$150,000
Fire Dept. Self Contained Breathing Apparatus replacements	\$300,000	\$800,000	\$1,100,000

■ Capital Replacement Program

- Capital Replacement Program is \$8,000,000; an increase of \$3,000,000 FY 15/16 budget included only \$5,000,000 due to use of prior year program savings
- Associated Debt Service reflects an increase of \$1,039,333.

Total by Department	# of Vehicles/Equip.	FY 16/17 Allocation
Fire	25	\$ 884,844
Public Works	40	\$ 2,357,101
Parks & Recreation	53	\$ 593,670
General Services, P&DS, IT	6	\$ 98,941
Police	84	\$ 2,842,654
Technology Replacements		\$ 1,300,000

FY 2016 / 2017 WATER & SEWER FUND

- **Water & Sewer Operating Proposed Budget - \$143,215,000**
 - Increase of \$9,434,855 , 7.1%
 - No rate increase this fiscal year

- **Transfer of budgeted cash to Capital Improvement Program \$15.3M and flood repair damages to water & sewer system \$10M**

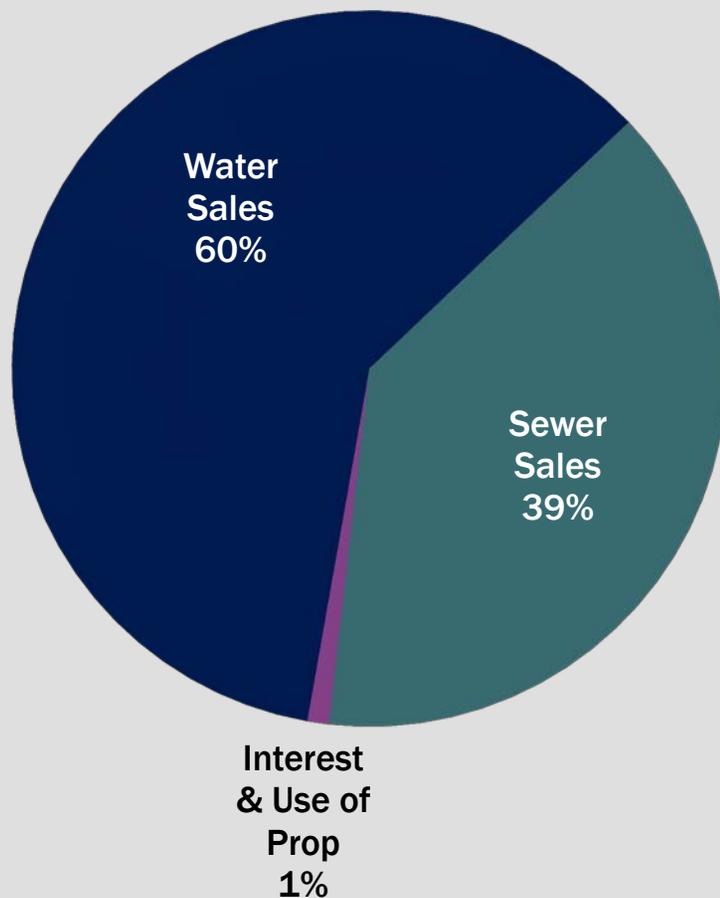
- **Capital Improvement Program \$120M**
 - Additional Water Quality Projects and Automated Meter Reading conversion

- **Eliminated transfer to General Fund Public Safety**

- **Budget Increases impacted primarily by**
 - Focuses Clean Water 2020 programs to meet the EPA Consent Decree requirements
 - Increase in debt service of \$2,023,141, (7%)
 - Addition of \$3,217,000 in budgeted reserves needed to meet the 137% cash requirements.
 - Increase in health care (citywide impact)
 - Year 2 of Compensation & Classification Study Implementation (citywide)

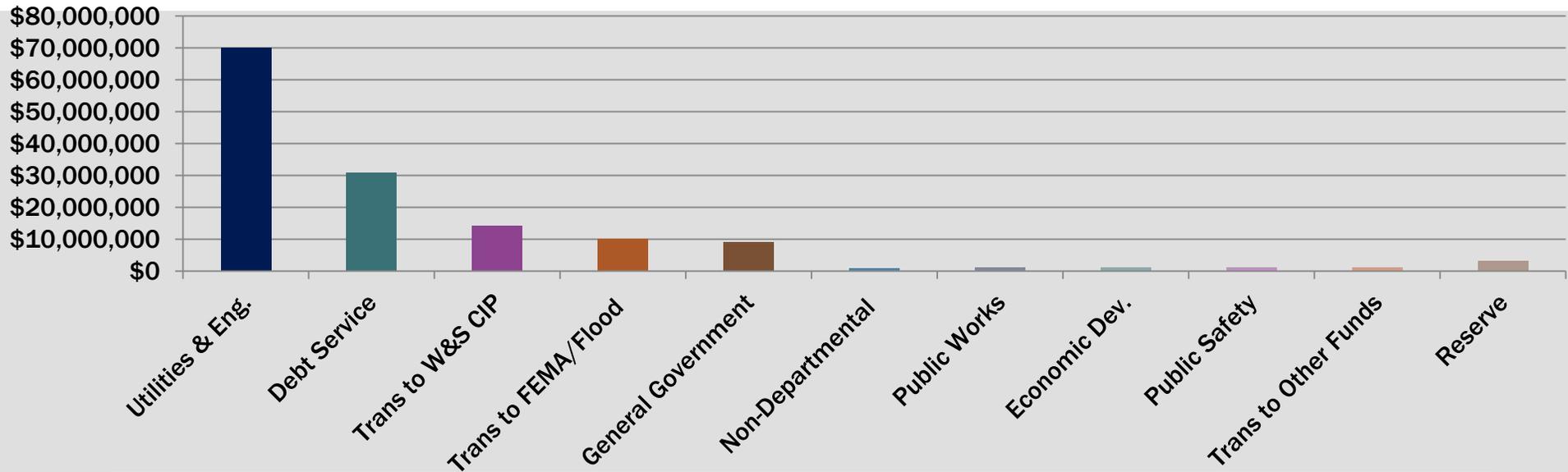
FY 16/17 WATER & SEWER REVENUE

\$143,215,000



- Net total increase of \$9,434,855; 7.1% over current year budget
- Water Sales total \$86,653,960; increase of \$3,918,565, 4.7%
- Wastewater Sales total \$55,121,040; increase of \$5,476,290, 11%
- Growth in revenues is primarily from normal customer growth and contracted rates
- No rate increase this fiscal year.

FY 16/17 WATER & SEWER EXPENDITURES



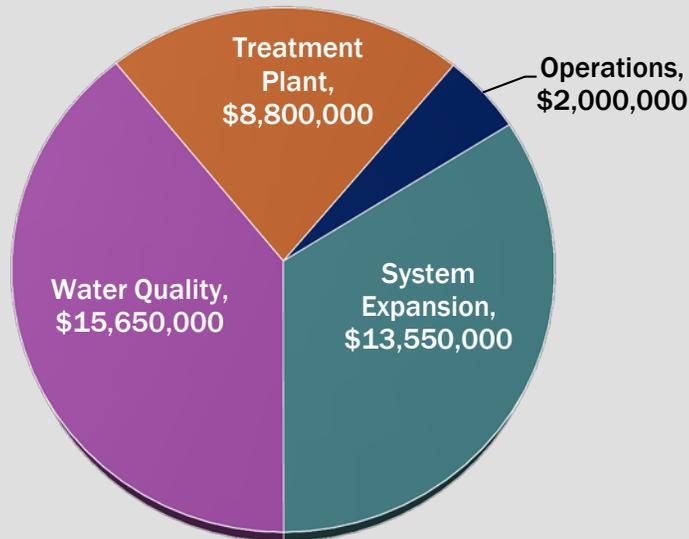
Expenditure Type	FY 15/16 Budget	FY 16/17 Budget	% Change
Utilities & Engineering	\$67,877,526	\$69,985,858	3.1%
Debt Service	\$29,006,859	\$31,030,000	7.0%
Trans to W&S CIP & FEMA/Flood	\$19,659,367	\$24,300,000	-27.3%
General Government	\$8,595,958	\$9,062,140	5.4%
Non-Departmental	\$966,000	\$881,149	-8.8%
Public Works	\$1,492,071	\$1,259,884	-15.6%
Economic Development.	\$1,290,713	\$1,253,984	-2.8%
Public Safety	\$1,111,313	\$1,119,985	0.8%
Trans to Other Funds	\$1,104,733	\$1,105,000	0.0%
Reserve	\$0	\$3,217,000	
Trans to General Fund	\$2,675,605	\$0	
Total	\$ 133,780,145	\$ 143,215,000	7.1%

FY 2016/2017 WATER & SEWER FUND NEW & EXPANDED PROGRAMS

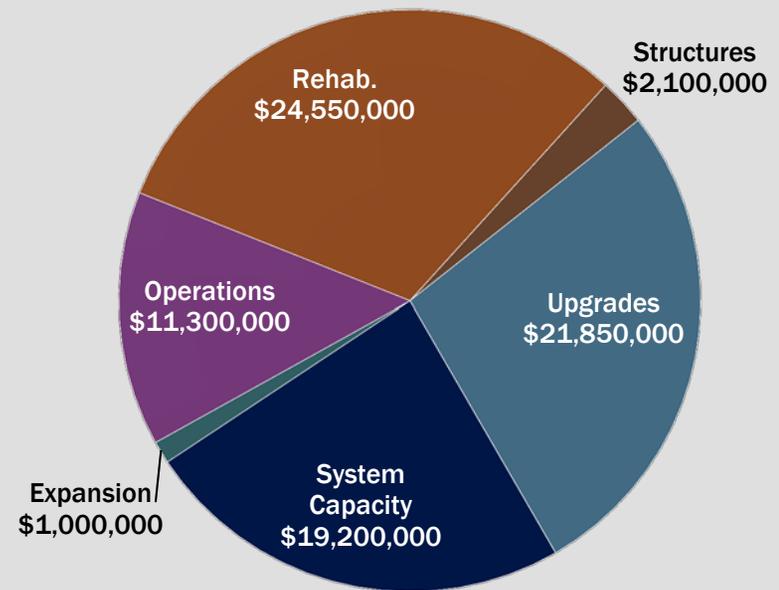
- **Utilities & Engineering Clean Water 2020 Program Additions**
 - *Costs reflected includes staff, associated equipment and supplies*
 - Mapping activities to meet requirements of and overall management of the City's water/sewer assets
 - 2 GIS Mapping Technicians \$150,000
 - Efforts to improve time for utility cut repairs
 - Implementation of a RAT (Rapid Assessment Tool) Inspection Team
 - 9 Wastewater Collection System Operators, \$700,000
 - Enhancements to increase capacity of preparing projects for procurement process
 - 1 Assistant Contracts Administrator and 1 Assistant BID Coordinator, \$150,000
 - Enhancing Wastewater collection and maintenance activities
 - 1 Assistant Wastewater Engineer. \$150,000
 - Expand regulatory compliance with FOG program (Fats, Oil and Grease)
 - Increased number of customers and increased demands for compliance activities
 - 1 Fats Oil & Grease (FOG) Inspector, \$75,000
 - Management of maintenance activities at the Metro Wastewater Treatment Plant
 - 1 Wastewater Scheduler. \$75,000
- **Finance**
 - Monitoring banking operations and timely reconciliation of bank accounts
 - 1 Treasurer Position. \$125,000

FY 16/17 WATER & SEWER CAPITAL IMPROVEMENT PROGRAM

Water Capital Improvement Projects
\$40,000,000



Wastewater Capital Improvement Projects
\$80,000,000



- Capital Improvement Program (CIP)
 - \$80M Sewer CIP - Cleanwater 2020/CD related projects
 - \$40M for Water CIP
 - Includes \$2M for AMI/AMR & additional water quality projects- new

- Water & Sewer CIP is funded with \$14,300,000 transfer from operating budget, \$105,700,000 to be funded with proposed bond and cash reserves



WATER SYSTEM CAPITAL IMPROVEMENT PROJECTS FY 2016-2017

Project	Description	Type of Improvement	FY 16/17 Proposed	FY 16/17 Revised
WMXXXX	AMR/AMI (5 Annual Phases)	Operations	\$12,000,000	\$2,000,000
WM3355	Utility Conflicts (Annual)	System Expansion	\$1,500,000	\$1,500,000
WM3358	Pay Difference Agreements Various Subdivisions (Annual)	System Expansion	\$150,000	\$150,000
WM363702	10,000 LF of 16 inch and 5000 LF of 12 inch from Stonewall Court to Proposed New Chapin Tank at Broom Straw	System Expansion	\$2,300,000	
WM3767	2,000 LF of 18" WM from Rimer Pond Rd along Longtown Rd & 9,800 LF of 12" along Longtown Rd	System Expansion	\$2,000,000	
WM3870	3,000 LF 16" WM & 4,500 LF of 12" along Longtown Road West	System Expansion	\$1,000,000	\$1,000,000
WM4140	Horseshoe BPS Improvements	System Expansion	\$4,500,000	
WM4281	Hardscrabble Road Widening Waterline Relocation	System Expansion	\$6,900,000	\$6,900,000
WM4315	Bull Street Water System Improvements	System Expansion	\$2,000,000	\$2,000,000
WM4323	Unforeseen Projects	System Expansion	\$1,300,000	\$100,000
WM4348	16" Water Main Along Shop Road Extension	System Expansion	\$1,500,000	\$1,500,000
WMXXXX	Water Main Improvements Along Woodthrush (Chapin Area)	System Expansion	\$400,000	\$400,000
WM3001	Water Quality Projects City Wide (Services & 2-inch water line replacement) (Annual)	Water Quality	\$2,800,000	\$2,800,000
WM307702 & WM3924	Sumter Street (Cottontown Area) Water System Improvements	Water Quality	\$2,500,000	\$2,500,000
WM3078	Washington Park Subdivision Waterline Replacement	Water Quality	\$750,000	\$750,000
WM3906	Satchel Ford (Including work from WM3043)	Water Quality	\$1,500,000	\$1,500,000
WM3923	Earlwood Area Water System Improvements (Engineering Only)	Water Quality	\$800,000	\$800,000
WM3993	Covenant Road and Harrison Road Area Water System Improvements	Water Quality	\$2,500,000	\$2,500,000
WM4000-02	Lake Katherine Waterline Improvements Phase 2(Annual Rehab)	Water Quality	\$3,500,000	\$3,500,000
WM409203	Lincolnshire III	Water Quality	\$800,000	\$800,000
WM4375	Booker Washington Heights (Engineering Only)	Water Quality	\$500,000	\$500,000
WM3774 & WM4231	Canal Clearwell and High Service Rooms 2 & 3 Improvements	Water Treatment Plant	\$8,000,000	\$8,000,000
WM4373	Canal WTP West Filter Building Repairs	Water Treatment Plant	\$800,000	\$800,000
TOTAL			\$ 60,000,000	\$ 40,000,000



**WASTERWATER SYSTEM
CAPITAL IMPROVEMENT PROJECTS
FY 2016-2017**

FY16-17 Wastewater Capital Improvement Program

Project	Description	Type of Improvement	CD Related	FY 16/17 Proposed
SS695401	I-20 Crane Creek Sewer Improvements (Ongoing)	Capacity		\$3,000,000
SS7301	Bull Street	Capacity	No	\$2,000,000
SS733702	East Rocky Branch Improvements Phase II	Capacity	Yes	\$200,000
SS7338	Lower Crane Creek Storage - Phase 1	Capacity	Yes	\$11,000,000
SS7347	Shop Road Sewer Extension for Industrial Dev	Capacity	No	\$2,000,000
SS7383	Lower Crane Creek Storage - Phase 2 PS and Access Bridge	Capacity	Yes	\$1,000,000
SS6000	Sewer Service for City Annexations	Extension	No	\$200,000
SS7274	Richard Street - Phase II	Extension	No	\$800,000
SS7236	CD Program Management	Operations	Yes	\$5,300,000
SS7286	CE Projects not yet Defined	Operations	No	\$3,000,000
SS7288	Unforeseen & Miscellaneous Projects	Operations	No	\$3,000,000
SS6786	Annual Gravity Sewer MH Lining and Replacement	Rehab	Yes	\$1,850,000
SS6857	Olympia Subdivision (SSES Study)	Rehab		\$3,000,000
SS6966	Annual Rehab on lines less than 15"	Rehab	Yes	\$4,500,000
SS7172	Rehabilitation/Replacement Harbison #2, Mallard Point and Animal Shelter Pump Station	Rehab		\$1,800,000
SS7229	Annual Phase I SSES Assessment	Rehab	#N/A	\$750,000
SS7262	Flow Study/Rehabilitation/Replacement of Three Rivers and Colonial Life Pump Station	Rehab	Yes	\$300,000
SS7279	Smith Branch 02 SSES	Rehab	Yes	\$6,000,000
SS7287	Identification of future SSES areas and Implementation	Rehab	Yes	\$1,500,000
SS7292	Zoom Camera Rapid Assessment	Rehab	Yes	\$750,000
SS7293	Trunk Sewer Lining & Replacement (Projects Not Defined)	Rehab	Yes	\$600,000
SS7323	Food Lion Pump Station Improvements	Rehab	Yes	\$1,000,000
SS7324	Bendale Pump Station Improvements	Rehab	Yes	\$500,000
SS7325	Starlite Pump Station Improvements	Rehab	Yes	\$1,300,000
SS7384	Pumping Station Upgrades not yet Defined	Rehab	Yes	\$700,000



**WASTERWATER SYSTEM
CAPITAL IMPROVEMENT PROJECTS
FY 2016-2017**

FY16-17 Wastewater Capital Improvement Program

Project	Description	Type of Improvement	CD Related	FY 16/17 Proposed
SS717101	Construct and Upgrade Metro Dike	Structure		\$1,600,000
SS7381	Metro WWTP Operations Center Building	Structure	No	\$250,000
SS7382	Wastewater Maintenance and Storage Building	Structure	No	\$250,000
SS6099	Sewer Utility Conflicts	Upgrade	#N/A	\$1,200,000
SS728401	Liquid Treatment Train 1 Upgrades (Phase 1 - Aeration)	Upgrade		\$18,000,000
SS7285	Thickening & Dewatering Improvements - Biosolids MP	Upgrade	No	\$1,000,000
SS7333	Force Main Condition Assessment	Upgrade	Yes	\$1,050,000
SS7333	SCADA Upgrades Required at Pump Stations per TSOMP	Upgrade	Yes	\$600,000
				\$ 80,000,000

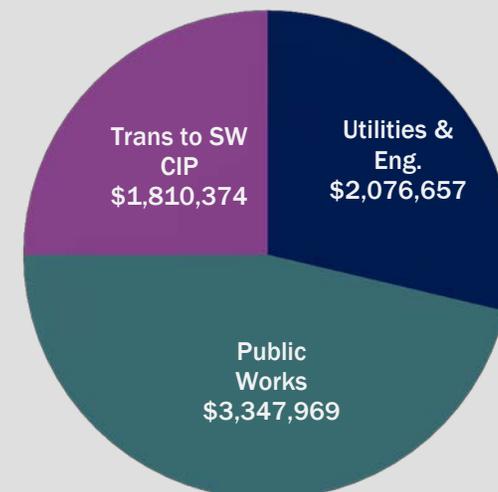
FY 2016 / 2017 PROPOSED STORM WATER

- Storm Water Proposed Budget \$7,135,000
 - Increase of \$31,000; less than 1%
- Budget Highlights:
 - Revenues are budgeted at current year levels
 - Operating budget reflects a reduction primarily from savings in special projects and capital purchases
 - Transfer of budgeted cash to FY 16/17 Storm Water Capital improvement Program (CIP) is \$1,810,374, increase of \$390,179, or 27.5%.
 - Increase in health care (citywide impact)
 - Year 2 of Compensation & Classification Study Implementation (citywide)

Revenues



Expenditures



FY 2016 / 2017 STORM WATER CAPITAL IMPROVEMENT PROGRAM

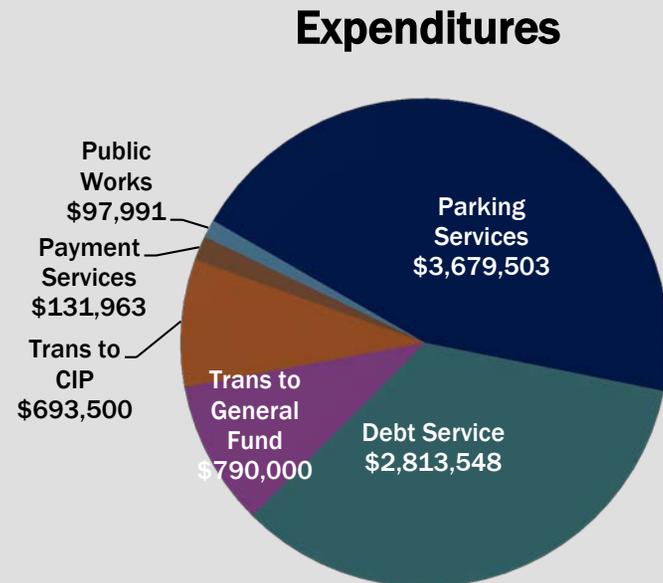
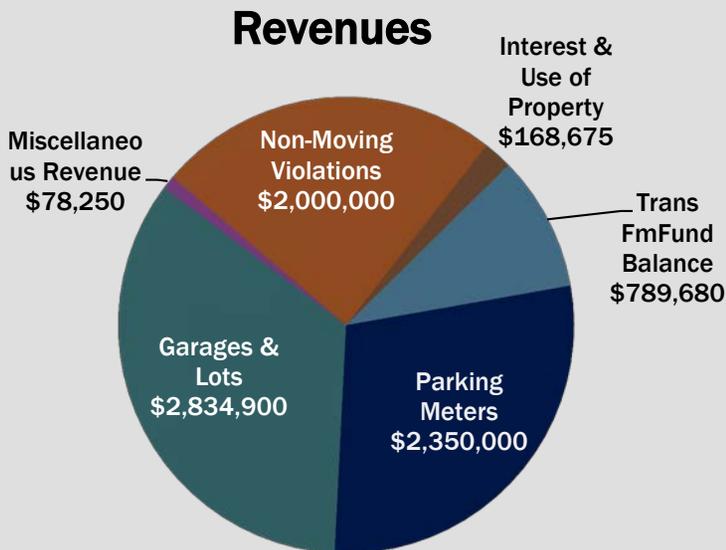
- Year 1 Requested Capital Budget totals \$6,040,000
 - CIP funded with \$1.8 Transfer from Storm Water budget and cash reserves.
- Focuses on meeting EPA requirements contained in the Phase I Federal Storm Water management regulations (MS4 permit)
- Staff asked to evaluate feasibility of issuing a bond for Storm Water CIP in the upcoming year

Description	Type	FY 16-17 Proposed
Supplemental Environmental Project(s) [SEP] - Mandated by EPA Consent Decree	Improvement	\$ 300,000
Saluda Ave	Improvement	\$ 400,000
Emergency Storm water Maintenance/Improvements	Maintenance	\$ 1,000,000
Wallace Street Improvements	Improvement	\$ 2,000,000
Bull Street Drainage Improvements	Improvement	\$ 1,000,000
Santee/Catawba Detention	Improvement	\$ 1,000,000
Broad River Watershed Plan	Improvement	\$ 40,000
2000 College Street - Replace Storm line	Maintenance	\$ 100,000
400 Lakeside Avenue from Ridgewood to Hulda Ave	Improvement	\$ 100,000
6500 Fisher	Maintenance	\$ 100,000
Total		\$ 6,040,000

FY 2016/2017 PARKING FUND

- Parking Proposed budget \$8,221,505
 - Increase of \$947,000; 13% and reflects use of fund balance for capital improvement program

- Budget Highlights:
 - Capital Improvement Program \$693,500
 - Maintained Transfer of \$500,000 to General Fund
 - Continued focus on enhancements for garages and operational functionality
 - Enhance business friendly relationships
 - Increase in health care (citywide impact)
 - Year 2 of Compensation & Classification Study Implementation (citywide)



FY 2016/2017 HOSPITALITY TAX

- **FY 16/17 Hospitality Tax Proposed Budget - \$10,839,000**
 - Hospitality Tax revenues are projected at \$10,795,200
 - Increase of \$380,440 increase, 3.7% over current year budget and prior year actual collections.
 - Projections reflect continued moderate growth in collections
 - Budget reflects use of \$43,800 in fund balance

- **Allocations to external organizations total \$5,238,357.**
 - Includes allocations for capital projects
 - Columbia Museum of Art commitment of \$200,000 over the next five (5) years for the expansion of the gallery area, enlarged education spaces and a new entrance way and lobby - total allocation \$1,000,000.
 - EdVenture commitment of \$125,000 over the next two (2) years for a new NASA/Flight exhibit - total allocation \$250,000.

- **Hospitality Tax Committee budget of \$1,873,800 for allocation to organizations that submit applications.**

- **City Council line item agencies funded at current year levels with exception of ONEColumbia that is now funded in part with other sources.**

- **Budget includes existing commitments made during the current year**

- **Transfer to the General Fund; \$3,000,000**

- **Debt service; \$2,600,643; nominal increase from current year**

FY 2016/2017 ACCOMMODATIONS TAX

- **FY 16/17 Accommodations Tax Proposed Budget - \$2,135,303**
 - Approximate \$26,000 or 1.2% increase over current year budget and 2% increase FY 14/15 actuals.
 - Collections are received quarterly from the State of SC.
 - Accommodations Tax allocation are to be made based upon the State law
 - \$25,000 transfer to the General Fund
 - 30% allocated for advertising and promotion of tourism
 - 65% allocated for tourism related expenditures
 - 5% for general purposes.
 - Accommodations Tax Committee budget of \$1,996,491
 - General Purpose budget of \$113,800
 - Committee Expenses \$5,000
 - Together We Can Read \$25,000
 - ONE Columbia \$83,600

GOING FORWARD

- **Completion of the City of Columbia Vision Statement and Work Plan**
 - Defines City Council's vision for the future
 - Outlines how City government will achieve the vision.
 - Established priorities that will guide future budget processes
 - Sets the foundation for the annual work plan

- **Budget schedule**
 - Public Hearing & First Reading June 7
 - Second Reading / Final Adoption June 21
 - Implementation / fiscal year starts July 1

THE BEST IS YET TO COME!

- **Awards and recognitions received since January 2016**
 - **2016 Playful City USA Community**
 - **U.S. News and World Report Ranked Columbia SC #46 in Best Places to Live**
 - **Municipal Association of SC Considers Columbia to be a Business Friendly City**
 - **Columbia Fire Department Receives ISO rating increase – Class 1 – highest possible rating**
 - **Street Division Wins SC Asphalt Pavement Association Award for Columbiana Drive Reconstruction Project.**
 - **Columbia Richland 911 Communications is Reaccredited**
 - **President Obama salutes Columbia Police Department for President’s Task force on 21st Century Policing**
 - **Finance Department earns Government Finance Officers Associations (GFOA) Certificate for Excellence in Reporting**
 - **2016 Childhood Obesity Prevention Award**
 - **Clean Water 2020 program receive American Council of Engineering Consultants award in South Carolina**
 - **Clean Water 2020 program receives national award from American Academy of Environmental Engineers and Scientist**