

# **FY 2013 / 2014 City of Columbia Proposed Budget**

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Public Hearing  
May 21, 2013

# FY 2012 – 2015 Strategic Plan Goals

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*As the proposed budget is prepared, the following goals as taken from the Strategic Plan are used to guide its development.*

## □ **Public Safety**

- To increase the City's public safety ranking by 5% among similarly sized cities by increasing the City's ability to provide high quality public safety services to residents and visitors of Columbia.

## □ **Economic Development**

- To strengthen business growth and investment in the community through a “solutions-oriented approach” to job creation, business location and expansion, redevelopment and tourism.

## □ **Infrastructure**

- To invest in the overall infrastructure necessary to grow our city.

## □ **Communications & Customer Service**

- To significantly improve customer service, internal and external communication.

# Overall Budget Impacts

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- ❑ **Address Capital and Infrastructure Needs.**
  - ❑ Preserving and maintaining city assets is vital to our ability to provide services. The FY 13/14 Proposed Budget includes continuation of some funding for capital and major maintenance improvements.
  
- ❑ **No property tax increase.**
  - ❑ This is the sixth year that the General Fund budget is being presented to you without a tax increase.
  
- ❑ **Maintain a competitive pay and benefits plan.**
  - ❑ The budget includes a 2% Cost-of-Living Adjustment (COLA) pay increase for employees.
  - ❑ Proposed Comprehensive Compensation and Classification study with anticipated implementation beginning in FY 2014/2015.

# FY 2013/2014 PROPOSED BUDGET

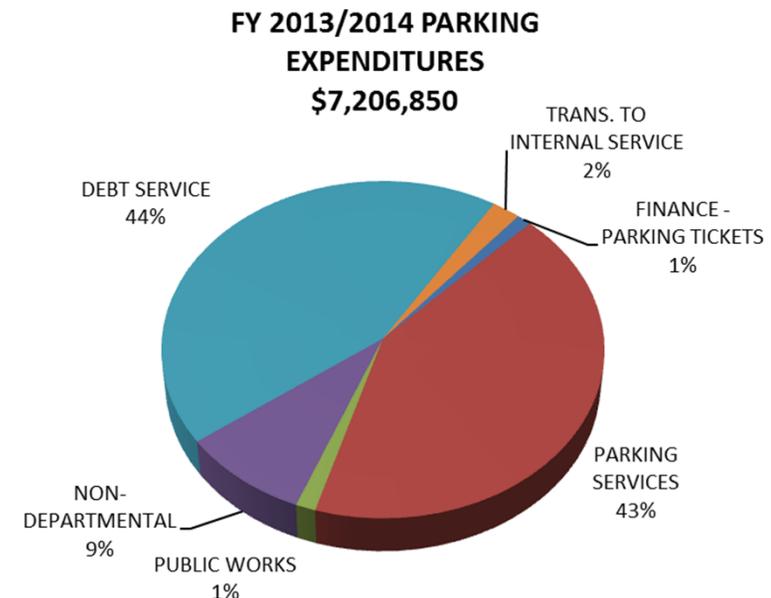
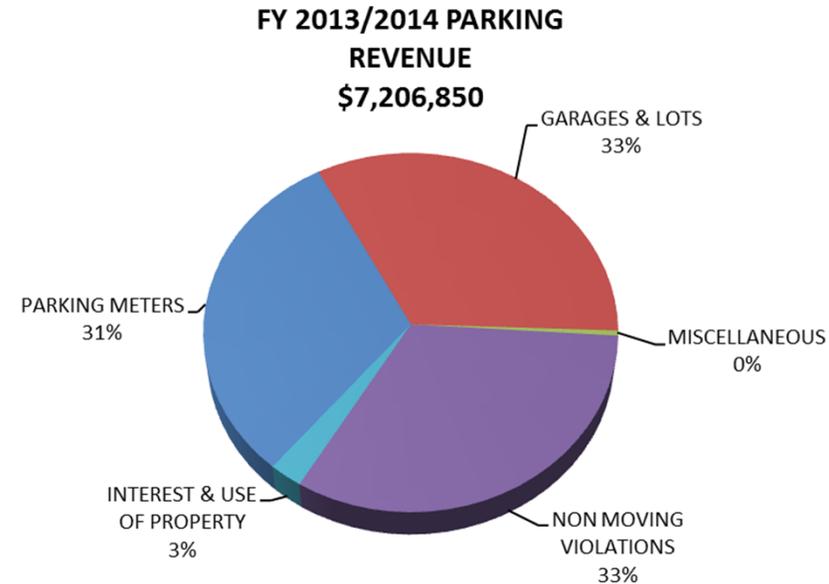
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## Enterprise Funds

- Parking Fund
- Storm Water Fund
- Water & Sewer Fund

# FY 2013/2014 Parking Fund Operating

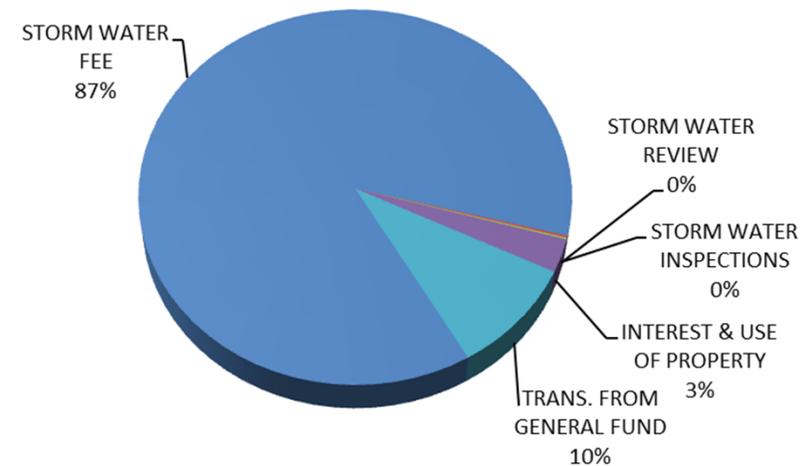
- **Proposed Budget \$7,206,850**
  - Reduction of \$73,100; 1%
  
- **Revenues & Transfers In**
  - Street parking meters revenues reflects no change from current year; \$2,250,000
  - Parking garages & lots proposed revenues total \$1,172,625; increase of \$59,150; 2.6%
  - Reduction in revenues based on lower projections from interest revenues.
  
- **Expenditures & Transfers Out**
  - Operating Departments expenditures are projected at \$3,235,941, an increase of \$175,634 (6%).
  - Increase is primarily due to the addition of \$84,000 to cover communication and on-line access for parking meters to take credit cards and full year operation of the City Center garage.
  - Several projects underway include migration of on-street parking meters to take credit cards, parking master plan and the development of a 5 year capital improvement program.
  - Debt Service; \$3,165,248



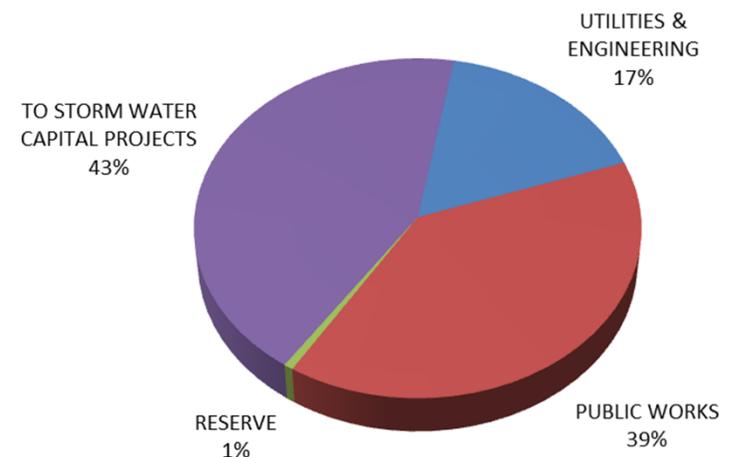
# FY 2013/2014 Storm Water Operating

- **Proposed Budget \$7,904,872**
  - Reduction of \$198,408; 2.4%
  
- **Revenues & Transfers In**
  - Revenues from storm water fees \$6,9292,872; increase of \$76,592; 1.1%
  - Transfer in from General Fund \$750,000; reduction of \$250,000
  - Interest earnings \$225,000; reduction of \$25,000
  
- **Expenditures & Transfers Out**
  - Budgeted expenditures reflects a net decrease of \$198,408; 2.4%. Reduction is due to scheduled capital replacement for FY 13/14 being less than the current year.
  - Transfer to Storm Water Capital Improvement program is \$3,418,451; an increase of \$87,755; 2.6%

**FY 2013/2014 STORM WATER REVENUE**  
\$7,904,872



**FY 2013/2014 STORM WATER EXPENDITURES**  
\$7,904,872



# FY 2013/2014 Water & Sewer Operating

□ **Proposed Budget \$128,208,385**

- Increase of \$6,154,406; 5%

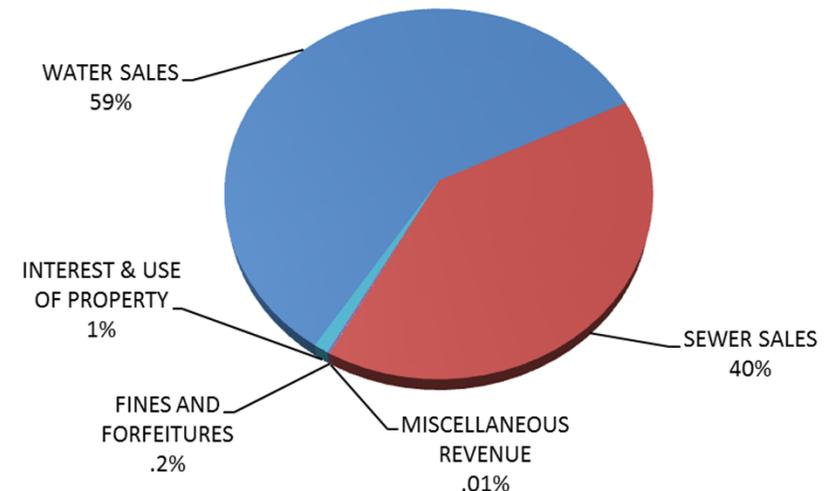
□ **Revenues**

- Water sales \$75,227,270
- Sewer sales \$51,371,115

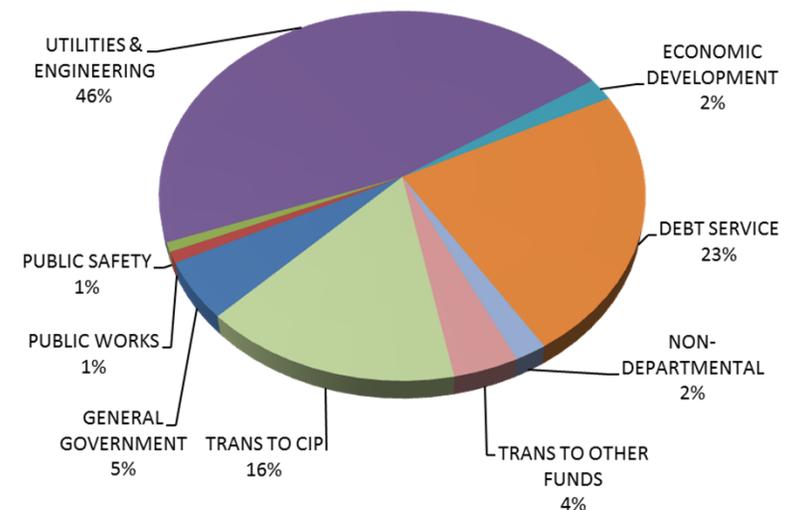
□ **Expenditures & Transfers Out**

- Includes continuation of \$20,000,000 in cash towards Capital Improvement and Major Maintenance Program.
- Proposed \$80,000,000 bond issue
- Debt Service is budgeted at \$30,027,050; an increase of \$2,664,449; 9.7%.
- More than 40% of total budget is related to capital and major maintenance of the water and sewer system.
- The transfer to the General Fund is \$4,250,000; a reduction of \$250,000; 5.6%

**FY 2013 /2014 PROPOSED WATER & SEWER REVENUE**  
\$128,208,385



**FY 2013 / 2014 WATER & SEWER EXPENDITURE**  
\$128,208,385



# FY 2013/2014 PROPOSED BUDGET

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## Governmental Funds

### ■ Special Revenue

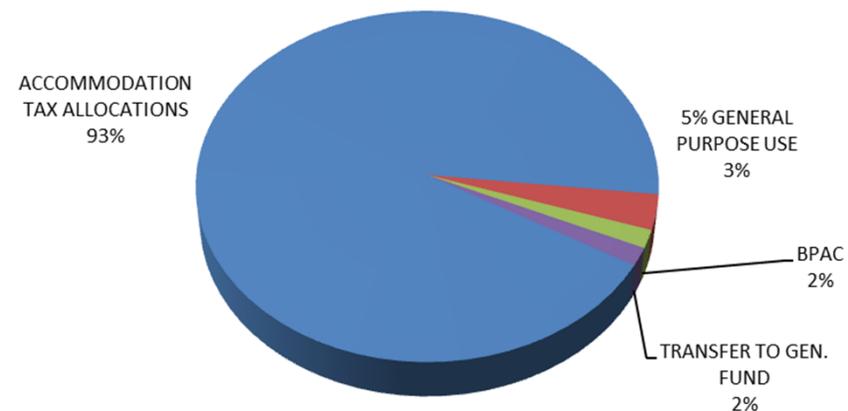
- Accommodations Tax
- Hospitality Tax

### ■ General Fund

# FY 2013 / 2014 Accommodations Tax

- ❑ **Total Budget - \$1,500,000**
  - ❑ Increase of \$71,250; 5%
  - ❑ Does not include use of fund balance
- ❑ **Transfer to General Fund \$25,000**
- ❑ **5% Allocation of \$73,750 for general purpose use and committee expenses**
  - ❑ \$25,000 to BPAC (Bicycle Pedestrian Action Committee) as Year 2 of 2 year commitment for master plan study match
- ❑ **Accommodations Tax Available for Allocation; \$1,401,250**
- ❑ **State law limits use of Accommodations Tax to the following:**
  - ❑ First \$25,000 to be transferred to the General Fund
  - ❑ Next 5% allowed for General Fund or general purpose use
  - ❑ Next 30% of balance to Advertising & Promotion
  - ❑ Remaining 65% for Tourism Related Expenditures

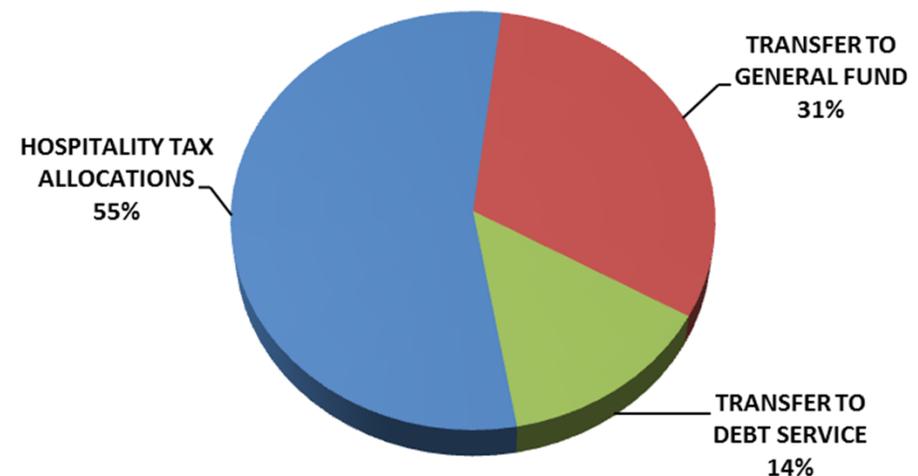
**FY 2013 / 2014 ACCOMMODATIONS TAX  
EXPENDITURES  
\$1,500,000**



# FY 2013 / 2014 Hospitality Tax

- ❑ **Proposed Budget - \$9,608,249**
  - ❑ Increase of \$5,709; less than 1%
  - ❑ Projected Revenues \$9,014,000
    - ❑ Increase of \$600,000; 7%
  - ❑ Includes \$594,249 of fund balance
  
- ❑ **Prior Commitments:**
  - ❑ State Museum \$200,000
  - ❑ SC High School Football League \$35,000; year 2 of 3 year commitment
  - ❑ Renaissance Foundation \$50,000 match commitment; year 1 of 5 year commitment
  
- ❑ **Debt Service \$1,346,949**
  - ❑ 2003 Hospitality Revenue Bond
  
- ❑ **Transfer to General Fund \$3,000,000**
  - ❑ Proposed increase of \$200,000
  
- ❑ **Amount available for allocation; \$4,976,300**

**FY 2013/2014 HOSPITALITY TAX  
EXPENDITURES  
\$9,608,249**



# FY 2013 / 2014 General Fund Budget

## □ Total Combined Revenues & Transfers In - \$124,655,240

- Increase of \$3,768,915 or 3.12%
- Transfers in account for 14% of total revenues

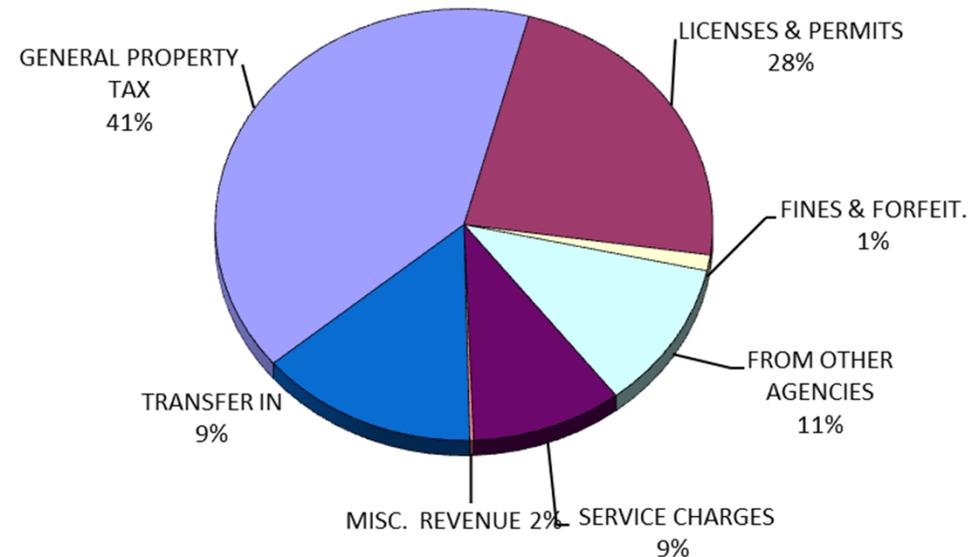
## □ Revenues – \$106,510,330

- Increase of \$2,956,018, 2.8%
- Modest increase in property tax assessments..
- State shared revenue adjusted at anticipated funding levels.
- Proposal for haz-mat cost recovery, increases in fees for park facility rentals and various recreation fees.
- Increase in fine revenues related to elimination of automatic reduction of fines for coming to court.

## □ Transfers In – \$17,775,000

- Increase of \$812,897, 4.8%
- Reflects \$200,000 increase in transfer from Hospitality Tax
- Proposed \$7,000,000 for GO bond, increase of \$862,897
- Transfer from Water & Sewer \$4,250,000; reduction of \$250,000
- Includes \$2,000,000 of fund balance

FY 2013 / 2014 GENERAL FUND  
REVENUE  
\$124,655,240



# FY 2013 / 2014 General Fund Budget

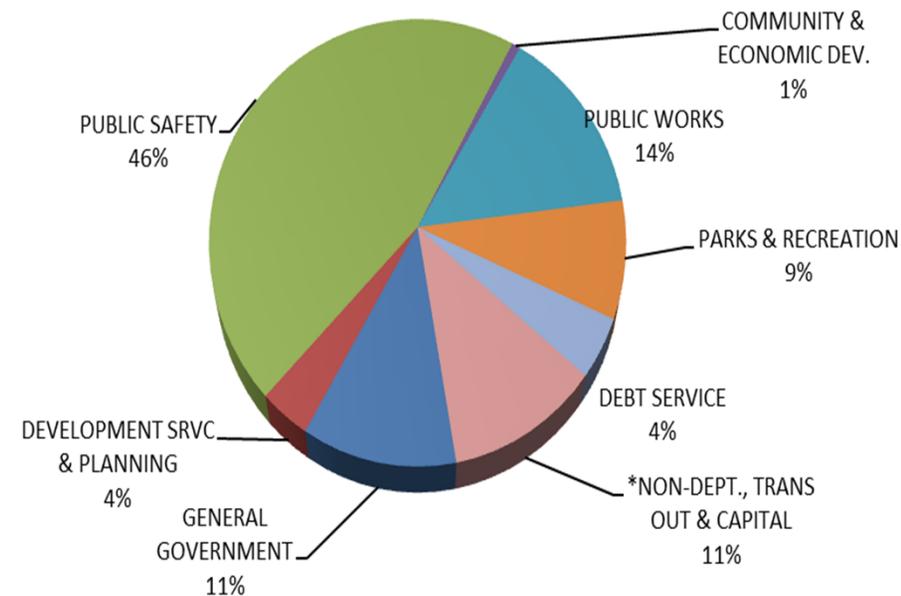
## Expenditures and Transfers Out (Other Financing Uses) - \$124,655,240

- Increase of \$3,768,915; 3.12%

### Budget Highlights:

- Includes continuation of \$1,500,000 for General Fund capital improvement and major maintenance projects, no change from the current year.
- Projected full cost to begin process of re-writing the zoning and land use regulations; \$400,000
- Funding for November elections; \$120,000; increase of \$60,000
- Public Safety Recruitment and Retention program for Police, Fire and 911 in order to improve recruiting efforts and retention through salary adjustments, facility improvements at city fire stations and quality of life through health and wellness initiatives.
- Funding for installation of security cameras through out the city; installation estimated at \$600,000 and annual monitoring costs of \$100,000
- Funding for emergency winter shelter and homeless services maintained at \$1,000,000
- Emergency reserve funded at \$250,000; a reduction of \$750,000.
- Debt service for GO bonds; \$5,496,688; minimal change from current year.
- \$100,00 in funding for external groups

FY 2013 / 2014 GENERAL FUND PROPOSED BUDGET  
EXPENDITURES  
\$124,655,240



# Proposed Fees

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- Ordinance 2013-046
  - Parks & Recreation rate increases for facility rentals and recreation athletics
- Ordinance 2013-059
  - Hazardous Materials Cost Recovery and Registration

# FY 2013/2014 PROPOSED BUDGET

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## □ **Next Steps**

- First Reading            June 4
- Second Reading        June 18
- Implementation        July 1